

Summary of initiatives - JNPT- for the period from 24.03.2017 to 31-03-2017

#	Initiative name	Metric	FY 15 Baseline	Target	Target Date	Operating Surplus Increase (INR CR)	Achievement against set Target	Action under progress	Capex Avoidance (INR Cr)
JNPT 1.1	Reducing shift change losses to improve QC productivity	Time lost b/w shift changes	60 min	15 min	Aug-15	25	23	counselling with Staff is under progress. Efforts will be made to reduce to 15 min .	-
JNPT 1.2	Increase twin-lift ratio	Twin lift ratio	25%	38%	Oct-15	15	27.60%	It's a dynamic process. Twin lift depends on volume, weight category of container i.e. laden and empties. This week loaded heavy exports were on higher side.	-
JNPT 1.3	Operator Rewards Scheme	Moves/working hour	-	-	Dec-15	20	completed	New Reward Scheme implemented wef 05.01.2017 in place of earlier reward scheme devised by BCG	-
JNPT 1.4	Improve QC Productivity thorough dual cycling	Dual Cycles/BD moves	-	-	Mar-16	12	completed	As per NITIE report dual cycling is currently not feasible at JNPCT. BCG has accepted the findings of report. IPA has been communicated accordingly.	-
JNPT 2.1	Dynamic deployment of RTGC based on actual demand	RTGC moves/hr	6	10	Mar-16	6	8.54	Since 01.04.2016 , average moves is 9.41	-
JNPT 2.2	Ensure 100% yard integrity through real time update of container location by RTGC operators	Missed online updation %	30%	1%	Oct-15	4	completed	implemented	-
JNPT 2.3	Acquire additional RTGCs	RTGC/QC Ratio	1.9	3	Dec-15	4	implemented	LOA issued to M/s Sany Group Co Ltd on 29.03.2016 at cost of USD 23,702,682 i.e.(INR161.03 Crores approx.). Delivery period is 15 months from the date issue of LOA i.e. up to 29.06.2017. Erection and commissioning work of 06 RTGCs completed at M/s Sany's site in China. Predespatch inspection by JNPT is scheduled in first week of April, 2017.	-
JNPT 2.4	Improve yard layout by converting shallow draught berth yard to RTGC-operatable IM yard	RTGC utilization	65	0.75	Dec-15	4	Under implemenetation.	Work for phase-1 development of yard restructuring (SWB yards) awarded to M/s Thakur-Mhatre-KharPatil Joint Venture at the total cost of Rs. 115 Crores with completion period of 12 months excluding monsoon.	-
JNPT 3.1	Improve pre-gate traffic management	Gate Utilization	0.24	0.4	Sept-15	0	0.32	Overall gate utilization is 0.32 for the week (i.e. 292 export ctrs. per day per lane) To achieve 0.4, we need to have 360 ctrs. per lane per day. This week three vessels of CISC, ICX and CI 2 services skipped due to Chinese New Year festival, resulting in estimated shortfall of 12,453 TEUs in overall weekly volume. With further increase in volume we will go close to 0.4.	-
JNPT 3.2	Install OCR portals at 3 import & export gates	Processing time/truck	6 mins	1 min	Dec-15		completed	Work completed on 13.12.16.	-
JNPT 3.3	Frontload import EIR generation to import yard	Import gate lead time	90 mins	60 mins	Dec-15	0	completed	Customs started operating from Terminal premises (Import Yard) w.e.f. 05.12.2016.	-
JNPT 4.1	Implement chassis positioning system				Jun-16		completed		
JNPT 4.2	Reduce waiting time for TT				Jul-16		completed	Waiting time has been reduced by redeployment of RTGC and deployment of additional 03 Reach Stackers in import yards.	
JNPT 4.3	Operator training program				Jun-16		completed		
JNPT 4.4	Liquid norms imposition				Jul-16		completed	Norms for edible oil handling are implemented.	
JNPT 4.5	Reduce container dwell time for export containers				May-16		completed	Average dwell time for export containers is 3.29 days (78.96 Hrs.) since April 2016	
JNPT 4.6	Implement VBS				Oct-16		completed	Shifting of vehicle movement from peak hours to non peak hours in co ordination with CFS done.	Capex Avoidance = NA
			Operating Surplus increase			90			

Note - Sr. no. 4.1 to 4.6 initiatives are recently added by BCG. Target metric not given.