

Study on Timeline for Export and Import of Containers at Jawaharlal Nehru Port Trust, Chennai Port Trust and APSEZ Mundra



November 2018

Highlights of the November Report

- i) The following changes in timelines have occurred as compared to the previous month i.e. October 2018:
- Port dwell time for imports at JNP decreased from 43:21 to 37:53 hours.
- Port dwell time for imports at Chennai increased from 44:07 to 48:07 hours.
- The port dwell time for exports increased at JNP from 73:03 to 77:08 hours.
- The port dwell time for exports increased at Chennai from 59:38 to 69:52 hours.
- Customs release time for imports at Mundra and Chennai increased from 34:18 to 48:51 and 42:15 to 51:27 hours respectively. While at JNCH it decreased from 43:04 to 38:20 hours.
- Customs release time for exports at Chennai increased from 4:46 to 06:45 hours.
- ICD TKD import dwell time decreased from 160:54 to 156:45 hours.
- JNP-TKD rail transit time for imports decreased from 73:57 to 68:31 hours.
- ii) At CCTL, the average time spent by import containers at the rail yard (from the time container enters the rail yard till the time it exits the rail yard) is 35:20:47 hours.

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1. Introduction

On 31st October 2018, the World Bank released the sixteenth edition of its report, Doing Business 2019: Training for Reform¹, covering the performance of 190 economies in various parameters. India has witnessed a massive jump in its overall ranking, and particularly, in the 'trading across borders' parameter. For the second consecutive year, and with 13 reforms to account for, India is among the top 10 improvers as per the latest report.

Table 1: India's Ease of Doing Business Ranking						
Parameter/Reporting Year*	2014	2015	2016	2017	2018	
Overall Ranking	134	131	130	100	77	
Trading Across Borders 126 144 143 146 80						
*Please note that reporting year is different from the report year (mentioned in the report title); it covers the year of study						

India's overall rank has improved by 23 places; from 100 in the previous year to 77 in 2018 in the Ease of Doing Business (EoDB) index, as per The World Bank Group's Doing Business 2019 report. Getting electricity, dealing with construction permits and trading across borders are the three main areas of improvement, as per the report. 'Trading Across Borders' (TAB) is a parameter wherein the time and cost required to release cargo from the customs port in Delhi and Mumbai is captured through a questionnaire which relies on the perception of the traders and trading agents. Here, India's position has improved by 66 places, currently pegged at 80 out of 190 economies (Table 1).

In TAB, India took several initiatives – under the umbrella of the National Trade Facilitation Action Plan 2017-2020 – to streamline trade, business processes as well as reduce time and cost of trade. Some of the notable initiatives include the introduction of electronic sealing of containers by the exporters in their own facilities, only 5 per cent shipments undergoing physical inspection in an enhanced risk-based management system, strengthening management and port infrastructure, and electronic exchange of documents (initiation of e-SANCHIT and making e-Delivery Order mandatory).

The Doing Business report captures the time and cost of trade for border compliance and documentary compliance in the EXIM supply chain. Table 2 captures the time and cost of trading through Mumbai over the last four years.

Tabl	Table 2: World Bank's Estimate of Trading Across Borders through Mumbai							
Reporting	Export			Import				
Reporting Year	Documen	tary	Border		Documen		Border	
1001	Complian	ce	Compli	ance	Complian	ce	Complia	ance
	Time	Cost	Time	Cost	Time	Cost	Time	Cost
	(hr)	(USD)	(hr)	(USD)	(hr)	(USD)	(hr)	(USD)
2015	61		88	•	67		311	
2016	58		85		65		307	
2017	58		85		65		267	
2018	24	75	54	250	35	100	102	340
Source: <u>www.a</u>	Source: www.doingbusiness.org							

 1 The study period of this report was 2^{nd} June $2017-1^{st}$ May 2018. The report can be accessed at $\frac{\text{http://www.worldbank.org/content/dam/doingBusiness/media/Annual-Reports/English/DB2019-report_webversion.pdf}$

3

1.1. Context of the study

In 2016-17, a study was undertaken by Federation of Indian Export organisations (FIEO) and Bureau of Research on Industry and Economic Fundamentals (BRIEF), which was commissioned by NITI Aayog, for a comprehensive dwell time analysis of the various procedures and agencies involved in the supply chain for export and import through the JNP. It involved an assessment of the time taken at various intervention points – dissecting the dwell time of containers from/to Container Freight Stations (CFS), Inland Container Depot (ICD) as well as Direct Port Entry/Delivery – entailing transportation of containers and other operational aspects as well as the process of assessment, registration and examination, among others. As a result of this study, a number of initiatives were taken at JNP, including discontinuation of the use of physical copies of certain documents at the terminal, mandatory issuance of e-delivery order by shipping lines, introduction of RFID and the initiation of e-sealing facility for self-sealed containers.

In continuation of the previous study, the *Logistics Division* of the *Ministry of Commerce* has entrusted FIEO and BRIEF with the mandate of carrying out the timeline analysis of various processes for different agencies at ports, and the present study has also been extended to Mundra Port and Chennai Port, in addition to the JNP for the year 2018. This study summarises time taken at various agencies with respect to the EXIM process at the three ports, covering all aspects of border and documentary compliance. This has been done through calculation of the time taken for import and export of containers through the JNP, Mundra and Chennai ports on a monthly basis along with the details of the time taken at every agency/stage involved in the process.

This report also acts as a reference for the targets for 2018-19 – for export and import – setting benchmarks for different agencies such as railways, customs, ports and the partner government agencies. Apart from dwell time analysis, the report also delves upon the qualitative aspects of activities in the EXIM process to provide a comprehensive picture of the operations impacting ease of doing business in India.

1.2. Purpose and Objectives

MONTHLY REPORTS

- a. To track the supply chain of import/export at the JNP, Mundra and Chennai ports through identification of all the procedures, agencies and stakeholders
 - ✓ Inclusive of all formats of port entry and delivery such as Direct Port Delivery, Direct Port Entry, CFS facilitated, Factory stuffed and ICD facilitated through rail, etc.
- b. To provide a comparison of processes adopted at the selected ports for EXIM trade.
- c. To calculate the time taken for import and export of containers through the JNP, Mundra and Chennai ports on a monthly basis along with the details of the time taken at every agency/place involved in the process.
- d. To specifically identify dwell time at various agencies in the EXIM process at the three ports. These would include, but not be restricted to, the following:

Border Compliance

- ✓ Customs Clearance and Inspections: Time taken by the customs for export and import clearances at select ports based on actual data as well as perception.
- ✓ Port Handling: Time taken by terminal, select CFS's and select ICD's for export and import.

- ✓ Allied Agencies: Time taken by agencies such as FSSAI, PQ, CDSCO etc. during the course of import and export.
- ✓ Number of shipments physically inspected i.e. evaluating RMS clearances based on data as well as perception.

1.3. Stakeholders

- I. **Port/Terminal:** A port is the point of entry of goods and travellers into the country. It provides facilities for berthing of vessels and loading/unloading of cargo. A terminal is a part of the port, comprising of berth(s) which form a part of the terminal. It may be cargo-specific or designed to handle all types of cargo.
- II. **Customs**: It is the official department of the government with the authority to check goods and travellers. In international trade, the customs collect duty on imported goods as levied by the government, and provide clearance on both export and import goods.
- III. Container Freight Station (CFS) and Inland Container Depot (ICD): A Container Freight Station is an extension of the port. It is the custodian of goods after they are evacuated from the terminal in case of import and before they are shifted to terminals in case of export. The process of customs clearance takes place inside the CFS. Inland Container Depots are located in different inland points away from the sea ports, offering services such as handling, temporary storage and clearance of goods.
- IV. **Partner Government Agency:** Partner Government Agencies (PGAs) are external agencies allied with the Central Board of Indirect taxes and Customs (CBIC) for providing clearance to sensitive goods such as food products, dyes, animal products, drugs etc. In congruence with the Budget, 2016-17, the CBIC initiated the Single Window Interface for Facilitating Trade (SWIFT) on 1st April 2016, as part of the 'Ease of Doing Business' initiative of the central government. The SWIFT connected with CBIC's Electronic Data Interchange (EDI) gateway is an electronic platform that enables the importer/exporter to file a single declaration entailing the nature of goods with the customs and the PGAs, in the form of an 'Integrated Declaration'; whereas for the PGAs, the system enables these agencies to upload the reports online. The PGAs which have been integrated with SWIFT include: Food Safety and Standards Authority of India (FSSAI), Plant Quarantine Information System (PQIS), Animal Quarantine and Certification Services (AQCS), Drug Controller (CDRUG), Wild Life Crime Control Bureau (WCCB) and the Textile Committee.
- V. **Railways:** Railways is one of the various modes of transporting consignments between ports and inland destinations.

1.4. Methodology

The report records the time associated with the import and export of containers through the JNP, Chennai and Mundra ports. Recording of time starts when the container reaches the port till the time it is made available to the importer/CHA in case of imports, and from the time the custody of the container is handed over to ICD/CFS/port to the time the vessel sails off in case of exports.

As a part of situational appraisal, **preliminary assessment** on parameters of border and documentary compliance was done for all the three ports. **Business Process Analysis (BPA)** charts were

developed for import and export – entailing the requisite documentation and processes undertaken – as a basis for time difference calculations between different steps, also taking cognisance of any peripheral activity being undertaken, which affects dwell time. After the BPA charts were developed, data was collected from stakeholders such as ports (JNP, Chennai and Mundra), ICD (ICD TKD), customs, CFS operators (CFSAI and NACFS), rake operators (CONCOR) and partner government agencies (FSSAI, PQIS, AQCS, CDSCO, etc.). The data was collected and assembled on the basis of predetermined formats, following which, the process of data analysis was conducted, involving cleaning and analysis of the collected data through requisite tools. The analytical process involved stakeholder-wise calculation of dwell time and subsequently, consolidation of the same in the process chain of EXIM trade.

Monthly reports are prepared post analysis of data for each month, starting January 2018. These reports summarise average timelines for analysed processes, custodians and finally, the export and import supply chains as a whole.

The datasets used in this report were collected from the aforementioned stakeholders in the form of system generated date and time stamps recorded against each activity, as generated/collated by the stakeholders. From each stakeholder's datasets, dwell time was calculated on the basis of custodianship i.e. the time for which a container remained in its custody before being made available for the trader/importer/agent for delivery in case of imports. A similar process was followed for exports as well. For certain stakeholders, the processes are linear and therefore the time analysis was done on the basis of duration between subsequent activities. For example, in case of terminals, import dwell time was calculated as the duration between container discharge and container out time and for exports, the same was calculated as the duration between container in time and container loading time. On the other hand, in case of stakeholders such as customs, where the processes are not linear, dwell time was calculated as the summation of durations for which containers were held by the customs.

The data analysed in the monthly reports is recorded against container numbers and collated on a monthly basis. Therefore, dwell time of each stakeholder is calculated, every month, as the average of container-wise time taken from the first activity till the time the consignment is made available to the trader/importer/agent for delivery under each custodian. For instance, the import dwell time of containers at a terminal is calculated as the average time taken from container discharge to container out time. However, it is to be noted that for the calculation of dwell time for ports, which includes multiple terminals, weighted average of all the terminals are used.

Broadly, the following parameters have been considered during analysis and report preparation:

- a. The report provides the time analysis of import and export of containers through the JNP, Chennai and Mundra ports.
- b. The import and export dwell time has been calculated on the basis of movement of containers, irrespective of size and commodity contained.
- c. Out of the total number of containers imported and exported at a port, the sample taken considers the containers under the import and export categories only and not containers meant for transhipment. Further, only Full Container Load (FCL) containers have been considered for this study and not empties.

- d. The representation of time in the tables, figures and charts used in this report has been done in the hour format i.e. [h]:mm:ss.
- e. The total time taken by each custodian has been calculated as the time taken from the arrival of the containers under its custodianship to the time when it was made available to the trader for delivery, and not as a summation of time taken for individual processes, even if they are linear in nature (except for customs and PGAs). The reason for the same is that the sample size of each process under an agency differs, and therefore aggregating the time taken for individual processes to arrive at the overall dwell time becomes infeasible.
- f. While calculating the dwell time for containers, it was observed that some containers had significantly high dwell time. Since we take the average of the time taken to complete any activity in the complete process, these outliers tend to make the average skewed. In order to overcome this challenge, the calculated durations between any two activities, which were above 30 days (~720 hours), were not included in the calculation of dwell time. This has been done in order to overcome the effect of outliers (consignment that has been dwelling with a particular custodian for some reasons not related to day-to-day trade, such as unclaimed cargo, legal issues, etc.). However, the study also evaluates the percentage of such outliers. For any dataset to be analysed, the percentage of outliers has to be less than 4 per cent.

For maximising accuracy, the following measures have been taken during analysis of data from various stakeholders, which have been summarised as follows:

Port

- Only loaded containers have been taken for dwell time analysis. Empties have not been included in the analysis.
- For imports, only containers with vessel berthing time stamps in the same month as the month under analysis have been taken. For example, while analysing port data for January, only containers corresponding to vessel berthing in the month of January have been taken.
- For exports, only containers with in time in the same month as the month under analysis have been taken. For example, while analysing port data for January, only containers with in time in the month of January have been taken.

ICD Tughlakabad

- Based on the recording done in the datasets received, the segregation of containers for each
 month has been done by filtering the containers from the date of dispatch and departure in a
 particular month for export and import containers respectively. For instance, all export
 containers dispatched and import containers that departed from ICD Tughlakabad in the
 month of January 2018 have been analysed for the month of January. These containers may
 or may not have arrival date and time in the same month i.e. January.
- Any inconsistent outliers in the datasets have not been considered for calculation.

Customs

• The monthly datasets have been segregated on the basis of Out of Charge (OOC) date in case of imports and Let Export Order (LEO) date in case of exports. For instance, for the import dataset of January 2018, all the entries wherein the date of issuance of OOC is from 01-01-2018 to 31-01-2018 have been considered. Similarly, the dataset analysed for exports have all the entries for which the LEO issuance date is between 01-01-2018 and 31-01-2018.

CFS

• The monthly datasets have been segregated on the basis of CFS gate out date in case of both imports and exports. For instance, the import and export datasets of January 2018 have all the entries wherein the CFS gate out date is from 01-01-2018 to 31-01-2018.

Rake Handling

• The monthly data has been segregated on the basis of the arrival date. All entries having arrival date in the month of January 2018 have been used for analysis for the month of January.

PGAs

• The monthly data has been segregated on the basis of application date. All the entries having application date in the month of January 2018 have been analysed and presented in the report for January.

1.5. Limitations of the Study

Despite having collected all data directly from the concerned stakeholders, there were certain unavoidable complications that affected the precision of the average time calculated. These include:

- a. *Transit time calculation between port and CFS:* Due to unavailability of the relevant timestamps with all the CFS', the average transit time for import and export was calculated on the basis of data provided by a few CFS'.
- b. *Missing entries in datasets:* Many entries in the datasets analysed were missing or not recorded by the agencies. Missing or wrong entries for any process under any custodian have been removed, and the 'n' (number of entries) value has been adjusted accordingly.
- c. *Incomplete entries:* In many datasets, only the dates were provided for certain processes. Absence of time stamps made these entries redundant, as the time difference between two activities taking place on the same date came out to be zero. For instance, let's assume an activity A took place on 01-01-2017 at 9:00 am and a subsequent activity B took place on the same date at 8:00 pm. The duration between these two activities is 11 hours, but in case of absence of time stamps, the duration comes out to be zero, which adversely affects the average. Further, in case of the dates being different, the

- time difference can potentially display a skew of up to 24 hours vis-à-vis the original difference, which again affects the accuracy of the analysis.
- d. Gaps in Shipping Line Delivery Order data: Data for shipping line delivery orders (SLDO) was provided by the CFS'. However, not all CFS' could provide the said information.
- e. *Missing time stamps in OOC entries:* The Out of Charge (OOC) entries in the CFS datasets did not have time stamps. As such, time difference between seal cutting (which has both date and time) and OOC taking place on the same day came out to be negative. For instance, for a seal cutting entry of 01-03-2017 at 13:56:45 and a corresponding OOC entry of 01-03-2017 only, the time taken from seal cutting to OOC would be negative.
- f. Data errors: For some agencies, data errors were recorded. For instance, in certain entries, the gate out time recorded preceded gate in time. Further, duplication of entries was observed in the some datasets. Such entries have been removed during calculation.
- g. Calculation of DPD and DPE containers: Calculations for both DPD and DPE categories have been done using the datasets provided by the terminals. In case of GTICT, the segregation under group type includes three categories: 'CFS', 'Factory stuffed/ICD by road' and 'ICD by rail', taken for analysis as containers originated from CFS, DPE containers and containers originated from ICD respectively. Therefore, here, ICD containers coming by road get included in DPE.
- h. Unavailability of electronic data for PGAs: During field visits and interactions with various stakeholders including PGA representatives, it was observed that the data (timestamps) for various activities related to clearance by PGAs are not maintained electronically by all the PGAs. The offices of various PGAs maintain these entries manually and not all activities are recorded. Further, the entries recorded by the PGAs only contain date and not time for the commencement or completion of an activity leading to a statistical challenge where a difference of up to 24 hours can potentially be nullified. In between submission of Bill of Entry and issuance of NOC by PGAs there are various activities that take place involving filing of application, scrutinising of documents, collection of samples, testing, report generation and issuance of NOC. In the absence of timestamps for all the relevant activities, the clearance time for all PGAs could not be calculated.

Port Profiles

2. Port Profile

2.1. Jawaharlal Nehru Port

JNP, located on the western coast, is the biggest container port in the country. It handles about 56 percent of the container traffic in India through its five dedicated terminals, namely Jawaharlal Nehru Port Container Terminal (JNPCT), Gateway Terminals India Container Terminal (GTIPL), Nhava Sheva International Container Terminal (NSICT), Nhava Sheva International Gateway Terminal (NSIGT) and Bharat Mumbai Container Terminals Private Limited (BMCTPL). In addition, there is one liquid cargo berth and shallow water berth. Initially, the port was formed with the objective of reducing traffic at the Mumbai port, but ever since its inception it has chronicled persistent increase in performance and various achievements for India's foreign trade.

Year-on-year Traffic:

Table 1: Container Traffic Handled at JNPT

2016-17	2017-18
4.50 million TEUs	4.83 million TEUs

Infrastructure:

Table 2: JNPT Port Infrastructure

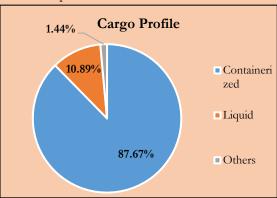
Berths	Draft (m)	
15	14	

Table 3: Container Capacity and Throughput at JNPT Terminals

Terminal	Capacity (TEU)	Throughput (TEU) (2017-18)
JNPCT	1,500,000	1,481,768
NSICT	1,200,000	641,122
NSIGT	800,000	659,400
GTICT	1,800,000	2,027,895
BMCTPL	2,400,000	23,212
Total	7,700,000	4,833,397

Cargo Profile:

In the financial year 2017-18, JNPT handled 66 MT of cargo. The break-up of cargo handled at the port has been represented as below:



Storage:

Table 5: Storage Capacity at the Port

Particulars	Storage Capacity
Liquid Tank (180 Tanks)	1,489,683 KL
Warehouse Area (CFS around JNP)	3,882,215 sq. m.
Open Area Storage	2,589,527 sq. m.
(Inside Port Area)	•

Cargo Handling Equipment:

Table 4: Details of Cargo Handling Equipment

9	0 1
Equipment	Number
RMQCs	43
RTGCs	132
RMGCs	15

Connectivity:

Table 6: JNPT Connectivity

CFS	Rail connected ICDs
34 Active	13 siding/tracks for 45
Container	ICDs
Freight Stations	

2.2. Chennai Port: Profile

Port of Chennai, located on the eastern coast, is among the oldest major ports in India. Despite being an old port, it has adopted continuous modernization and therefore, provided efficient and convenient services to withstand the competition from existing and emerging ports. It is the first Indian port to introduce marine pollution management to ensure protection for marine life. The port covers a land area of 237.54 ha and has its own shunting yard and railway operations within the harbour. The connectivity of the port through rail, road and its container market makes it the most preferred choice in the southern region of the country.

Year-on-year Traffic:

Table 1: Container Traffic Handled at Port of Chennai

2016-17	2017-18
1.49 million TEUs	1.55 million TEUs

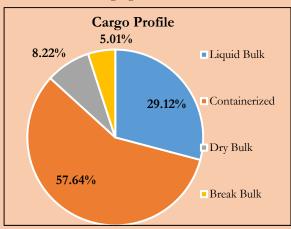
Infrastructure:

Table 2: Port Infrastructure

Berths	Draft (m)	
27	15	

Cargo Profile:

In the financial year 2017-18, Port of Chennai handled a total of 51.88 million tonnes of cargo, which has been segregated below:



Storage:

Table 5: Storage Capacity at the Port

Particulars	Storage Capacity
Container Parking Yard	526,865 sq. m.
Warehouse Area	61,152.35 sq. m.
Open Space	502,869.82 sq. m.

Table 3: Container Capacity and Throughput at Port of Chennai

Terminal	Capacity TEU	Throughput TEU (2017-18)
Chennai		
Container		
Terminal	1,200,000	646,481
Chennai		
International		
Terminal	1,250,000	901,584
Total	2,450,000	1,548,065

Cargo Handling Equipment: (2017-18)

Table 4: Details of Cargo Handling Equipment

Equipment	Number
RMQCs	14
RTGs	40
Locomotives	7
Mobile Harbour Crane	2

Connectivity:

Table 6: Chennai Port Connectivity

CFS	Rail connected ICDs
31 Active	2 siding/tracks for 1 ICD
Container	
Freight Stations	

2.3. Mundra Port: Profile

Adani group's Mundra port is the largest commercial port in India, located on the north-western coast in the Gulf of Kutch. The strategically thought out location of the port and different transport facilities provides favourable connectivity to the northern hinterlands of the country. Mundra Port located in Gujarat and the flagship port of APSEZ, is already one of India's biggest port by volumes handled. It was the first Indian port to handle 100 million tonnes (mt) or more of cargo in a year, a feat it achieved in FY14. The port has facilities for handling, storage and evacuation of crude oil, containers, dry bulk, break bulk, automobiles and liquid cargo. The above-mentioned and mechanized facilities at the port make it a preferred port in the region.

Year-on-year Traffic:

Table 1: Container Traffic Handled at Mundra Port

2016-17	2017-18
3.5 Million TEUs	4.1 Million TEUs

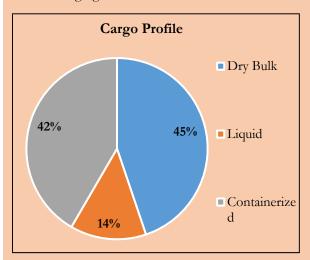
Infrastructure:

Table 2: Port Infrastructure

Berths	Draft (m)
25 berths	14 -18

Cargo Profile:

In the financial year 2017-18, Mundra Port handled a total of 179.03 MMT of cargo, which has been segregated below:



Storage:

Table 5: Storage Capacity at the Port

Particulars	Storage Capacity
Covered Area	206,146 sq. m.
Open yards	978,769 sq. m.

Table 3: Container Capacity and Throughput at Mundra

Terminal	Capacity TEU	Throughput TEU (2017-18
AMCT	1,200,000	922,900
AICTPL	3,000,000	1,571,800
ACMTPL	800,000	530,740
MICT	1,400,000	1,089,155
Total	64,00,000	41,14,595

Cargo Handling Equipment: (2017-18)

Table 4: Details of Cargo Handling Equipment

Equipment	Number
Mobile Harbor Cranes	10
Goliath cranes	8
Grab ship un-loader	10
Stackers/Reclaimers	9
Reach Stackers	8
Rail Mounted Gantry Crane	6
Rail Mounted Quay Cranes	32
Rubber Tyre Gantry Cranes	99

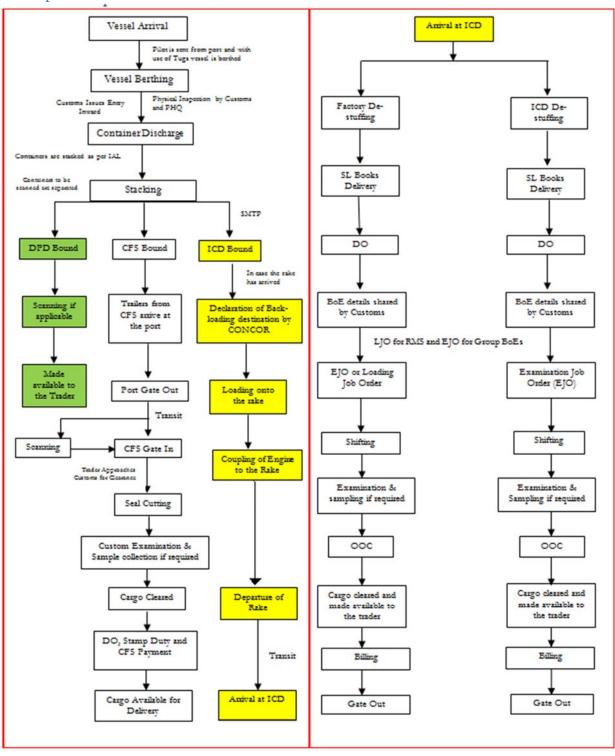
Connectivity:

Table 6: Mundra Port Connectivity

CFS	Rail connected ICD
13 Active	11 siding tracks for 26
Container	ICDs through 12 CTOs.
Freight Stations	

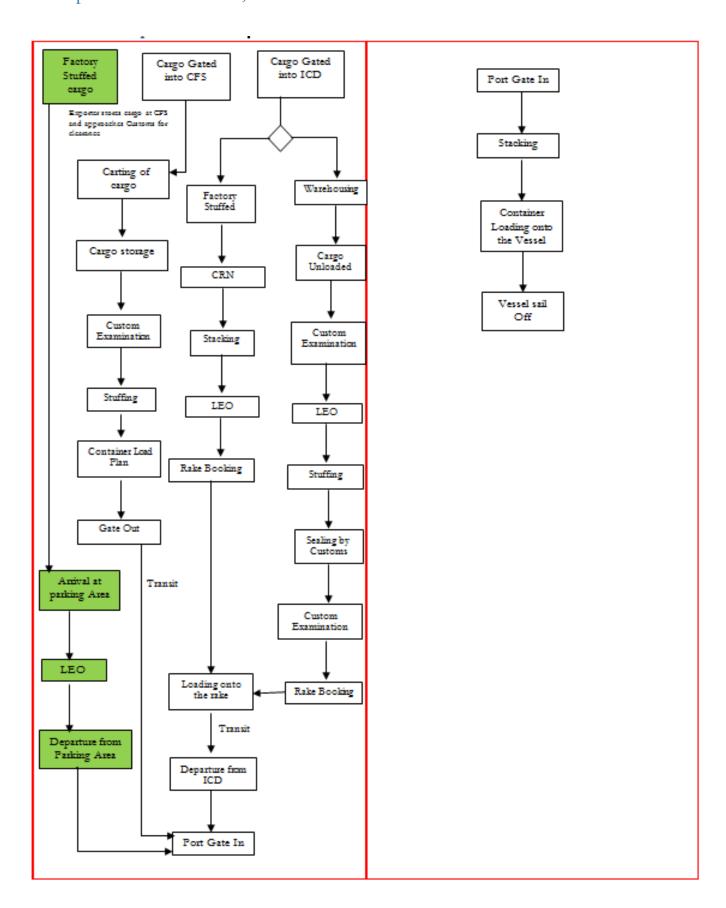
EXIM PROCESS

3. Import Process at Port, ICD and CFS



S.L – Shipping Line: VOA- Vessel operating Agent: IGM- Import General Manifest: IAL-Import Advance List: SMTP-Sub Manifest Transhipment Permit: OOC- Out of Charge: NOC-No Objection Certificate: PGA-Partner Government Agency

4. Export Process at Port, ICD and CFS



5. Comparison of Port Processes

Parameter	JNP	Chennai	Mundra
Different entry and exit points at Ports	The terminal gate and port gate is the same in case of the JNP. During the dwell time calculation of the road bound cargo, time calculation starts from the entry or exit from the terminal gates.	of Mundra and Chennai container yard gate – are	ort gate is not the same in case port. Terminal gates – usually inside the port. The terminal in when the container crosses
Presence of customs personnel at the port gate	There is no customs personnel stationed at the gates of the JNP. For exports, the customs personnel have been shifted to the holding/parking yard where customs procedures are carried out.	At Chennai and Mundra ports, the customs personnel have been stationed at the port gate. Further, at Chenna port the customs personnel checks all the documents at the port gate thereby leading to escalation of dwell time. The time taken at the port gate in case of Mundra and Chennai is not reflected in the port dwell time figures mentioned in this report due to presence of separate terminal and port gate.	
Free days at the terminal for the road and rail bound EXIM containers	The terminals at Chennai port and the JNP provide a free period of 72 hours (3 days) for road bound containers and 168 hours (7 days) for rail bound containers.		At Mundra, the terminals provide 3 calendar days (not 72 hours) free period for road bound containers and 10 calendar days for rail bound containers. If a container is discharged at 01:00 hrs or 23:00 hrs on 01-01-2018, the free period will be till midnight 03-01-2018.
Different procedures for evacuation of rail bound containers from the port	The railway lines are within the terminal area. The containers transported through rail are loaded and unloaded from the rake within the terminal. The departure of rake is considered as port out and arrival of rake as port in at the JNP.	In case of Chennai port, there is a separate railway yard outside the CCTL gate, operated by CONCOR. The containers transported through rail leave the terminal gate to be shifted to the yard where they are loaded onto the rakes. However in case of CITPL, railway line is placed in the terminal and containers are loaded onto the rake within the terminal.	Same as the JNP
Entry of export cargo into the port after customs clearance	The export containers enter the only after they are cleared by cu		At Mundra port the containers are allowed inside the terminal without custom clearance. Therefore, the time the

1 1	containers spend at the
	terminals also includes the
	time for custom clearance,
	which may result in a higher
	dwell time for export
	containers for Mundra
	compared to the JNP and
	Chennai port.

TIMELINE ANALYSIS

SNAPSHOT

IMPORT TIMELINES

Stakeholder	Dwell Time	JNP	MUNDRA	CHENNAI
	Port Dwell Time	37:53	65:37	48:07
	Port Dwell Time for CFS	27:16	32:21	41:15
DOD#	Bound Containers			
PORT		< 1.0T	00.45	
	Port Dwell Time for ICD	64:25	98:17	54:35
	Bound Containers			
	Port Dwell Time for DPD	34:53	82:08	58:44
	Containers			
CFS	Dwell Time at CFS	125:28	112:54	156:52
ICD TKD	Dwell Time at ICD TKD	156:45		
ICD Whitefield	Dwell Time at ICD			172:33
D 1 T	Whitefield	10.20	00.57	
Road Transit Time	Time Taken from Port to CFS	10:32	00:57	
Time	CIS			
Rail Transit	Time Taken from Port to	68:31	109:00	
Time	TKD			
Rail Transit	Time Taken from Port to			36:41
Time	Whitefield ICD			
Port, CONCOR	Rake Turnaround Time	11:35	10:50	21:22
& Railway		24.24	0.6.00	2.4
	Rake Handling Time	06:01	06:32	8:34
0	all Dwell Time	147.40	246.51	157.52
Uvera	ali Dwell Time	147:49	246:51	157:53

Customs Release Time						
JNCH MUNDRA CHENNAI ICD TKD						
38:20	48:51	51:27	36:18			

EXPORT TIMELINES

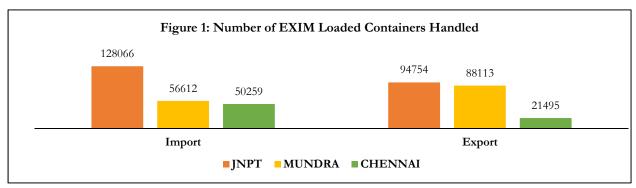
Stakeholder	Dwell Time	JNP	MUNDRA	CHENNAI
	Port Dwell Time	77:08	99:04	69:52
	Port Dwell Time	68:01	71:03	70:36
	Containers Originated			
PORT	from CFS			
	Port Dwell Time	104:56	104:11	65:40
	Containers Originated			
	from ICD			
	David David Thank Can DDE	72.12	104.40	47.16
	Port Dwell Time for DPE Containers	72:12	104:48	47:16
CFS	Dwell Time at CFS	114:30	191:34	100:24
				100:24
ICD TKD	Dwell Time at ICD TKD	88:14		
ICD Whitefield	Dwell Time at ICD			18:27
ICD WINCHCIG	Whitefield			10.27
Road Transit	Time Taken from CFS to	16:19		
Time	Port	10.17		
	2 010			
Rail Transit	Time Taken from TKD	65:42	81:25	
Time	to Port			
Rail Transit	Time taken from			29:16
Time	Whitefield ICD to Port			
Over	all Dwell Time	164:00	179:57	198:20

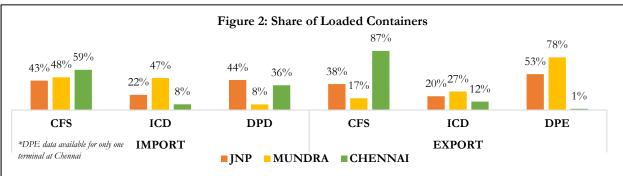
Customs Release Time					
JNCH MUNDRA CHENNAI ICD TKD					
3:32	4:54	6:45	8:37		

6. Timeline Analysis

6.1. Loaded Container Volume Handled by the Ports

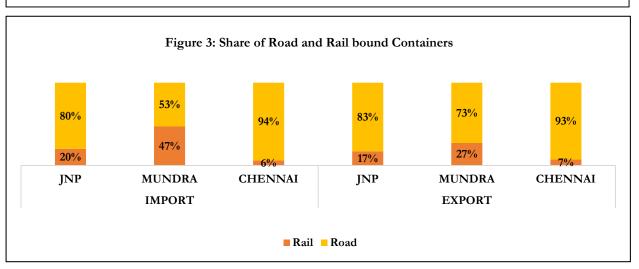
The EXIM volume of loaded containers handled at the select ports has been provided in Figure 1 below. It is to be noted that the data given in the figure does not represent the total number of containers handled at the ports, which would be higher than the figures mentioned in the chart. The total volume of containers handled at a port also include empties, transhipment containers, Shipper's Own Containers (SOCs) and containers meant for SEZ around the port.





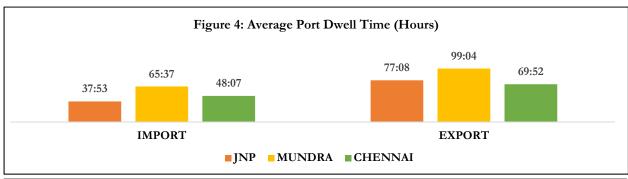
The DPD percentage has been calculated from the loaded containers excluding the ones going to ICDs. For example, if 100 containers are imported through a port out of which 20 containers are going to ICDs, the share of DPD would be calculated from the remaining 80 containers. This has been done considering the fact that the DPD facility is presently available only to the non-ICD bound containers. Further, the DPD percentage at Chennai has seen a sharp increase in the month of May-18, owing to an updated DPD segregation in the datasets provided by terminals which include ACP, DPD/DPD and DPD/CFS containers.

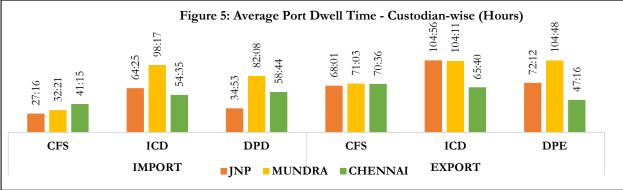
At Chennai Port, DPE containers are routed through the CWC parking yard, located in Thiruvottiyur, 7 km away from the Chennai Port.



6.2. Port Dwell Time

Port or terminal dwell time is the calculation of the time a container is at the terminal. It is calculated as the average time taken from container discharge from the vessel to the time of container evacuation from port gate for import and time from the entry of container into the port till it is loaded onto the vessel for export. In case of Mundra, for import, the out time has been taken as gate out from the container yard at the terminal. Terminal dwell time varies with respect to the destination or source of the container – Container Freight Station (CFS), Inland Container Depot (ICD) or Direct Delivery (DPD or DPE).





CFS operators have to obtain and submit hard copies of documents, for instance, *PNR copy (Public Notice Removal of Container)* to take the delivery at Chennai port unlike the JNP and Mundra leading to a high dwell time. The port dwell time for ICD bound containers at Chennai port is considerably low compared to other two ports. One of the reasons for this variance is the recording of gate out time of ICD bound containers at CCTL Terminal, which is done when the containers move out of the terminal to be shifted to a separate railway yard operated by CONCOR. The time spent at the railway yard till the departure of the rakes is not captured in the terminal dwell time.

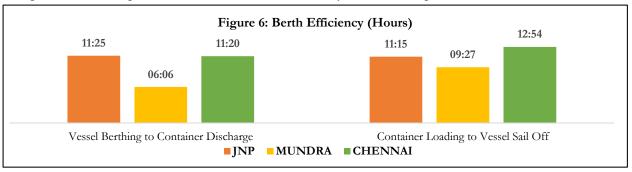
At Chennai Port, only the CITPL (PSA) terminal has rail siding within the terminal.

For CCTL imports, terminal dwell time for rail bound containers should include the terminal time, transit time and time spent in rail yard. Therefore, for the purpose of this report, the transit time and time taken at the rail yard are given separately.

For Nov 2018, the dwell time at rail yard has been **35:20:47.** Container dwell time at rail yard is taken from the time container enters the rail yard till the time it exits the rail yard.

For Nov 2018, the average transit time of containers from terminal to rail yard was computed to be **3:36:20**.

Before the containers are discharged from the vessel, the customs, immigration and PHQ officials inspect the ship. Operational factors such as the number of quay crane moves along with external factors such as the tide situation, vessel size, time taken for customs processes, etc. determine this metric. Similarly, post loading of containers during the export process, the vessel has to be moved off the berth for sail off. This process is dependent on external factors such as favourable tide, etc. These two processes are representative of the berth efficiency at the select ports.



6.3. Transit Time – Import

Transit time is the time taken for the container to reach the custodian - which can either be a CFS or an ICD. The rail transit time for ICD has been calculated as the difference between the time of departure of rail from the source location to its arrival at the destination. The CFS transit time is taken from the time of exit of a container from port to its arrival (gate-in) at the CFS. The transit time through road for JNP, Mundra and Chennai has been calculated using data provided by 11, 1 and 3 CFS' respectively.

Table 3: Transit Time of Import Containers						
Particulars JNP Mundra Chennai						
Road Rail Road Rail Road Rail						
Average time taken (hr)	10:32:31	68:31:00	0:57:36	109:00:00	1:39:38	36:41:37
Road time is taken from the time of	of exit of a cont	ainer from port	to its arrival (gai	te-in) at the CFS	; rail time is taken fr	om the time of

Road time is taken from the time of exit of a container from port to its arrival (gate-in) at the CFS; rail time is taken from the time of departure of rail from the source location to its arrival at the ICD.

6.4. Transit Time – Export

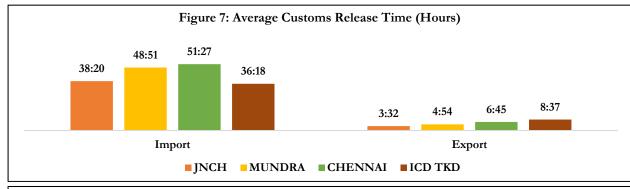
Transit time for CFS and ICD has been calculated as the time taken from departure of containers from ICD or CFS to their arrival at the port. The transit time through road for JNP has been calculated using data provided by 4 CFS'.

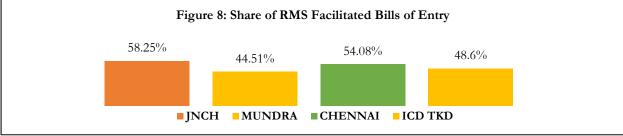
Table 4: Transit Time of Export Containers							
Particulars JNP Mundra Chennai							
Road Rail Rail Road Rail							
Average time taken (hr) 16:19:45 65:42:08 81:25:01 NA 29:16:25							
Doad transit is talon from detante	un of countainous fo	com CEC to their	aminal at the bouts mail to	ancit is taken from dete	entrum of courtain one		

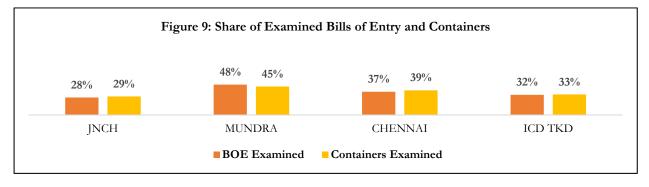
Road transit is taken from departure of containers from CFS to their arrival at the port; rail transit is taken from departure of containers from ICD to their arrival at the port.

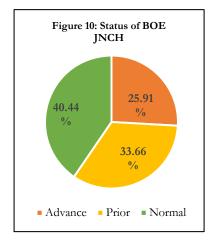
6.5. Customs Release Time

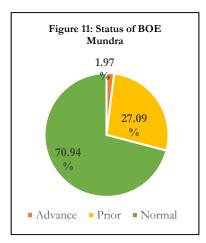
Customs release time is the time taken by the customs authorities, be it at the dock, CFS or ICD. In case of imports, the customs release time is calculated as the average time between submission of bill of entry to assessment and registration of goods to OOC [in case of RMS and Group B/E]; and registration of a container to assessment and duty payment to OOC [in case of Group (First Check) B/E]. It must be noted that the process of customs release is not linear; many agencies play a parallel role such as the PGAs, the importers/customs brokers for duty payment, shipping line for delivery order and the CFS. In case of exports the release time is the duration between registration of goods and issuance of LEO.

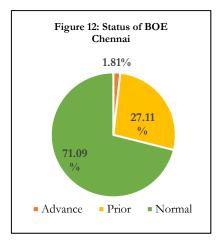






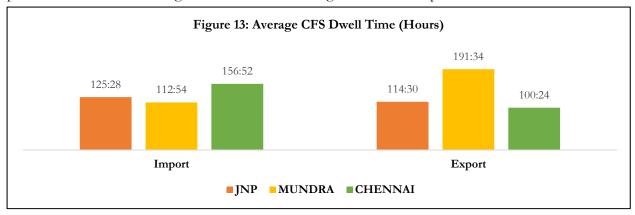






6.6. Container Freight Station (CFS)

CFS import dwell time is calculated from the time of gate-in of a container at the CFS to its custom clearance which is issuance of Out of Charge (OOC) by customs in case of imports. For exports, dwell time is calculated from the issuance of export carting order to the gate-out of container from CFS. Please note that the total time taken by CFS is calculated in terms of gate-in to OOC (and not as a linear addition of time taken in the various processes) due to the sample size being different for each process and many parallel processes involving customs, customs brokers and shipping lines taking place. The list of CFS' along with their dwell time figures have been provided in the annexure.



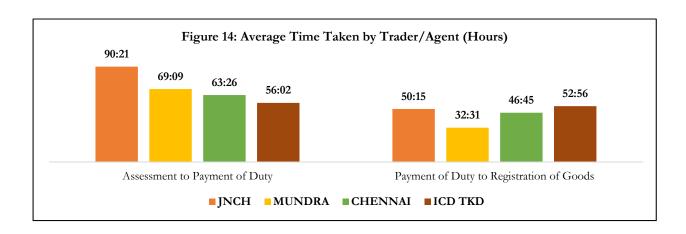
6.7. Inland Container Depot (ICD) Tughlakabad

The overall dwell time of containers at ICD Tughlakabad has been computed as the weighted average of overall dwell time figures for all the different categories under analysis viz. green channel factory de-stuffed/stuffed containers, non-green channel factory de-stuffed/stuffed containers, warehouse bound containers and direct de-stuffing/stuffed containers.

Table 5: ICD Tughlakabad Dwell Time				
ICD Time Import (Arrival – OOC) 156:45:30				
ICD Time Export (Arrival – Dispatch) 88:14:15				

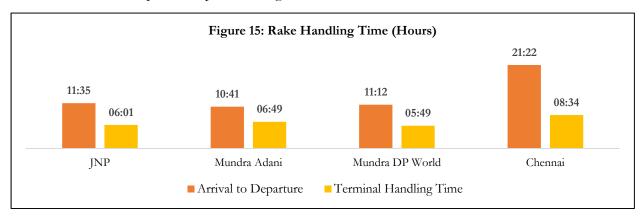
6.8. Time Taken by the Trade – Importers/Customs Brokers

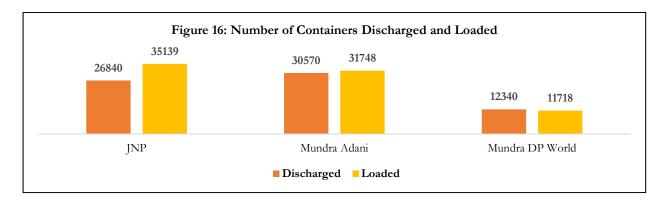
It is imperative for time-to-release studies to take into account the time taken by the importers or their customs brokers for completing various procedures like payment of duty and registration of goods with the customs. These procedures substantially add to the custodian release time and the need for factoring in such parameters – to arrive at a clearer view of the role of and time taken by the custodians as well as the trade – is paramount. In a number of cases, delays in payment of duty by the importers or in the clearance process occur due to reasons such as: a) paucity of funds for clearances – as a result of which the cargo remains in the custom bonded area within the CFS/ICD and b) market evaluation by the traders before releasing goods from the custodian. For ease of doing business, it is important that the importer completes the necessary payments and formalities on time to ensure timely completion of rest of the procedures.



6.9. Rake Handling

The turnaround time of rakes at the terminals is the time taken from arrival of rake to its departure from the terminal. The processes that take place during this period include discharge of export containers or empty containers, loading of import containers, submission of rake removal memo and coupling of engine. The time taken by the terminal to unload the export cargo and load the import cargo is called the Rake Handling Time. The turnaround time and the rake handling time at the JNP, Chennai and Mundra port is depicted in Figure 15.





6.10. Shipping Line Delivery Order

The shipping line provides delivery order (DO) as a final confirmation for delivery of cargo to the customs broker. Any delay by the shipping line in providing delivery order gets added to the total time of the container at CFS/ICD. Some DOs are given after issue of OOC by customs, while others are generated at the same time or prior to OOC, as represented in Table 6.

Table 6: Average Time Taken for Generation of Delivery Orders by Shipping Lines						
Particulars Particulars	JNP	Mundra	Chennai			
Total no. of DO	17,845	833	4,326			
No. of DOs prior to OOC	6,530	421	741			
No. of DOs given post OOC	7,132	167	2,743			
No. of DOs received on same day as OOC	4,183	245	842			
Average time taken from CFS gate-in to receiving delivery order	173:05:13	124:12:07	156:47:52			

6.11. Partner Government Agencies

Partner government agencies (PGAs) are the allied agencies that are required to examine and provide clearance to certain types/categories of cargo. They play a key role in the overall process of cargo clearance. In an erstwhile practise, the time required by these agencies was added in the customs release time, however, some cargo (particularly perishable) is now released before the arrival of report by PGAs on the basis of a bond guarantee. This report analyses the time taken from sample collection to publishing of report by 3 PGAs – Animal Quarantine (AQ) for Mundra and JNP, Food Safety and Standards Authority of India (FSSAI) for JNP and Chennai and Drugs Controller for Chennai. It is to be noted that the reports for some agencies like PQ and FSSAI may also be received after out-of-charge due to nature of the cargo.

Table 7: AQCS Release Time						
Particulars	AQCS (JNP)	AQCS (Mundra)				
Total number of entries (n)	441	257				
Average Time taken from Application to NOC for all	50:21:43	13:15:19				
BoEs (hr)						
Total number of BoEs	441	257				
BOEs for which sample was collected	154	18				
Average Time taken from Application to NOC for sample	305:08:34	282:00:00				
collected BoEs						
BoEs for which provisional NOC was issued	167	22				
BoEs for which Provisional NOC was issued on the day	167	18				
of application						

In case of FSSAI, the release time has been calculated as the summation of time taken by the FSSAI at various stages of the overall clearance process. The release in case of cargo where sample was collected is the time is a summation of the average time between filing of application by the trader to the time when the officer at the FSSAI scrutinises the documents, payment of dues to collection of sample, sample collection to the issuance of the NOC. In case of cargo where no sample has been drawn, the release time is taken from filing of application to issuance of NOC.

Table 8: FSSAI Release Time (Chennai)							
Particulars	Sample	Non- Sample	Not in Scope				
Total number of entries (n)	589	19	111				
Total number of BoEs	511	15	72				
Average FSSAI Release time (hr)	160:09:09	50:25:16	56:10:55				
_ , ,							

Table 9: FSSAI Release Time (JNP)							
Particulars Sample Non-Sample Not in So							
Total number of entries (n)	2,563	257	120				
Total number of BoEs	1,702	177	65				
Average FSSAI Release time (hr)	185:19:35	42:58:03	81:06:10				

In case of Central Drugs Standard Control Organization (CDSCO), also referred to as CDRUG, the release time has been calculated as the summation of time taken by the CDSCO at various stages of the overall clearance process. The release in case of cargo where sample was collected is the time is a summation of the average time between filing of application by the trader to the time when the officer at the CDSCO scrutinises the documents, scrutiny of the documents to collection of sample and sample collection to the issuance of the NOC. In case of cargo where no sample has been drawn, the release time is taken from filing of application to issuance of NOC.

Table 10: CDSCO Release Time (Chennai)						
Particulars Sample Non-Sample Not						
Total number of entries (n)	4	1,441	436			
Total number of BoEs	4	581	272			
Average CDSCO Release time (hr)	268:00:00	24:19:59	0:42:56			

Note: There is no time mentioned in the activities in the data sets, therefore, two activities taking place on same day have a difference of zero hours between them which is technically incorrect. Due to this limitation the average clearance time is much lesser than other PGAs represented in this section.

Due to unavailability of data from all PGAs from all the selected locations, the present study also calculates the PGA clearance time from the data recorded by customs SWIFT platform. The only limitation with the usage of SWIFT data is that it only captures the starting process which is BoE sharing date and the culminating activity, NOC receiving time. Therefore, whilst comparing the PGA figures from the tables provided below, it must be borne in mind that the time mentioned also includes the time taken by the trade.

Average Time Taken by PGAs (JNCH)							
Particulars PQIS FSSAI WCCB CDRUG AQCS							
Total number of entries (n)	13,848	13,779	40	17,877	1,515		
Total number of BoEs	1,527	1,567	17	3,203	545		
Average time taken (hr)	191:31:43	248:29:53	13:13:43	163:46:39	145:45:33		

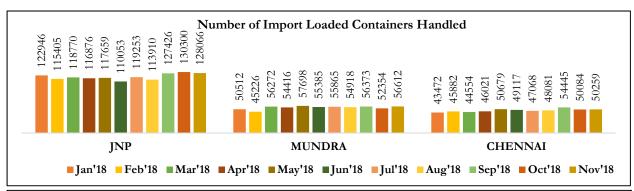
Average Time Taken by PGAs (Mundra Customs)											
Particulars PQIS FSSAI WCCB CDRUG AQCS											
Total number of entries (n)	4,127	NA	NA	NA	NA						
Total number of BoEs	940	NA	NA	NA	NA						
Average time taken (hr)	188:52:19	NA	NA	NA	NA						

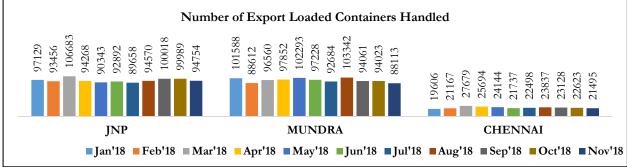
Average Time Taken by PGAs (Chennai Customs)											
Particulars PQIS FSSAI WCCB CDRUG AQCS											
Total number of entries (n)	1,014	547	23	1,568	1,469						
Total number of BoEs	720	421	8	597	389						
Average time taken (hr)	188:20:00	177:24:50	28:10:26	91:09:48	147:19:58						

Average Time Taken by PGAs (ICD TKD Customs)											
Particulars PQIS FSSAI WCCB CDRUG AQCS											
Total number of entries (n)	758	1,384	NA	1,356	284						
Total number of BoEs	169	127	NA	157	55						
Average time taken (hr)	208:05:58	258:42:54	NA	159:23:04	140:23:48						

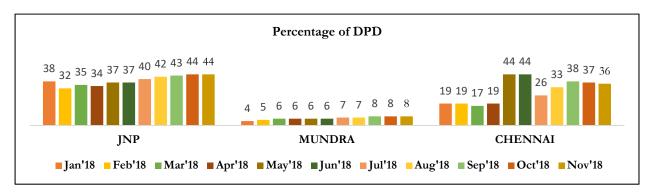
7. Trend Analysis

Volume of EXIM Cargo Handled

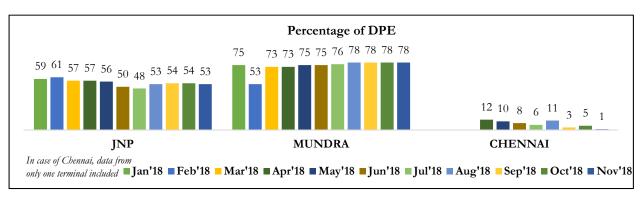




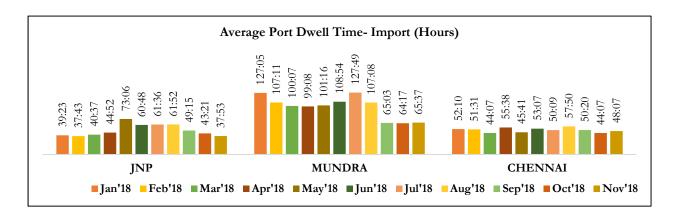
Share of DPD

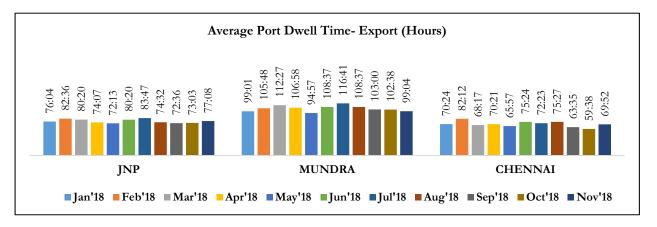


Share of DPE

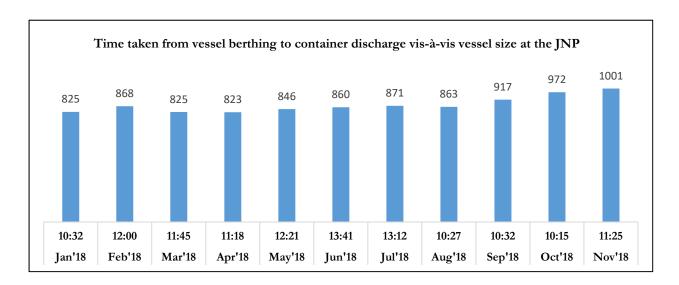


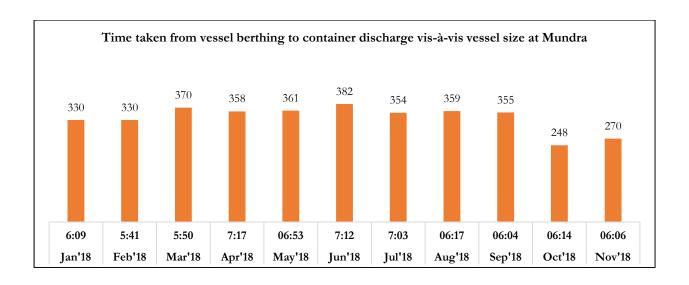
Port Dwell Time

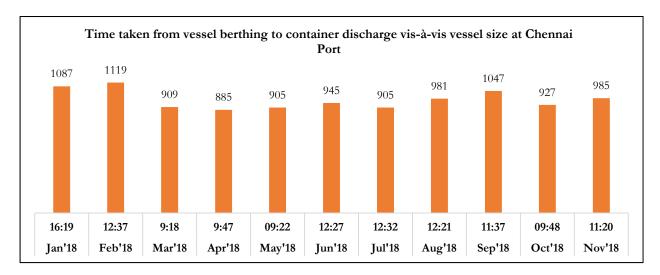




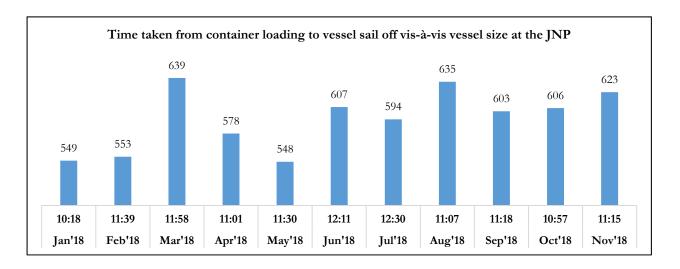
Berth Efficiency - Import

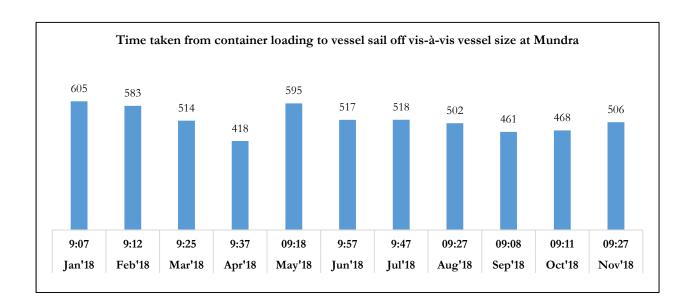


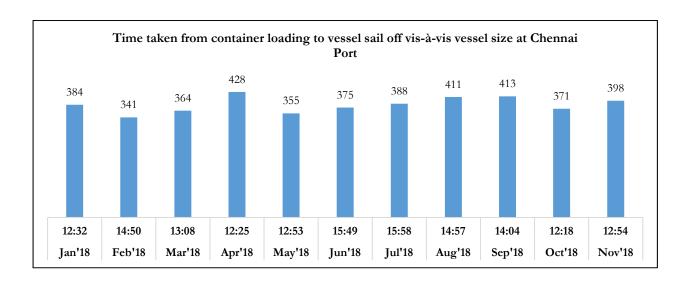




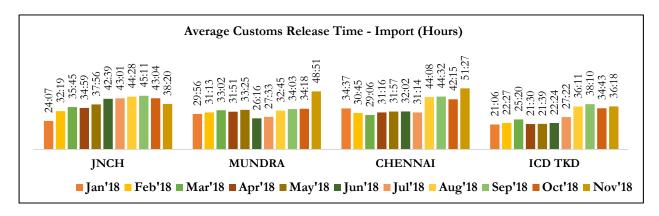
Berth Efficiency - Export

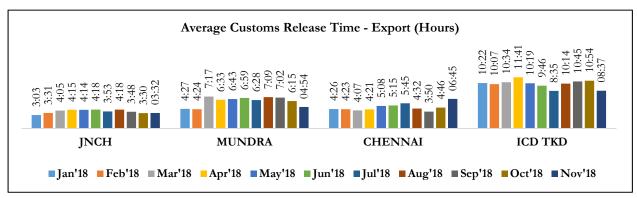




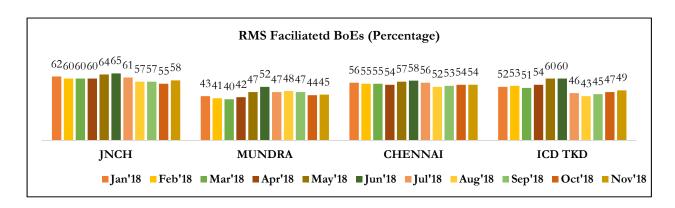


Customs Release Time

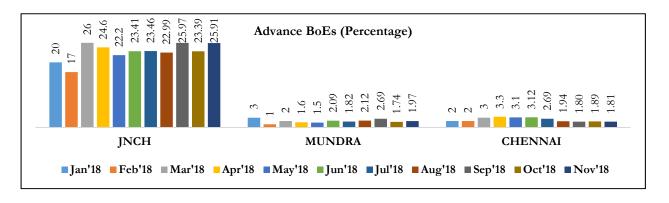




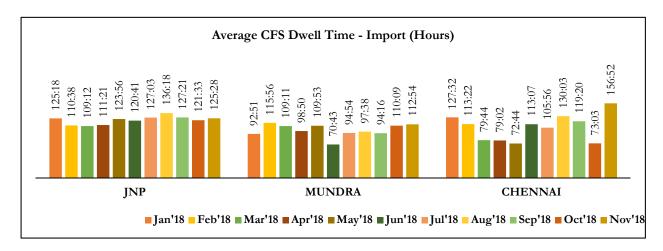
Share of RMS facilitated BoEs

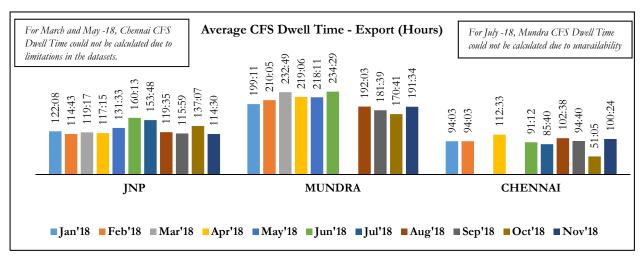


Share of Advance BoE

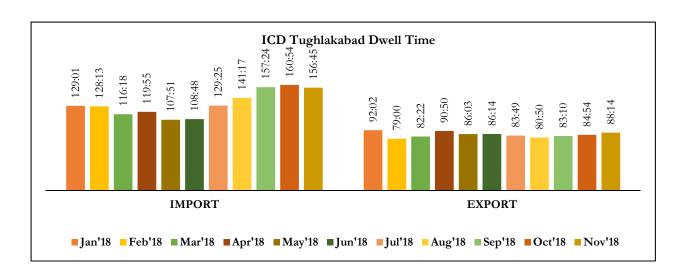


CFS Dwell Time

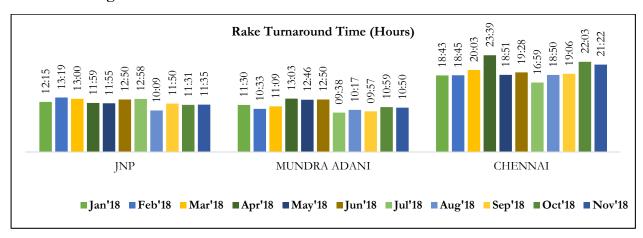


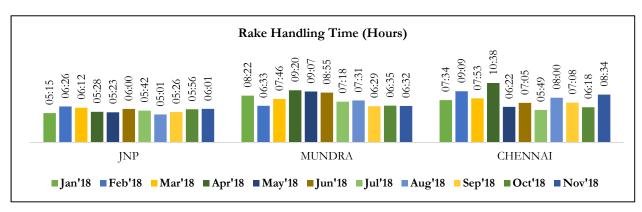


ICD TKD Dwell Time

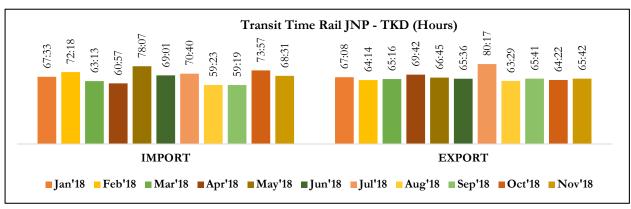


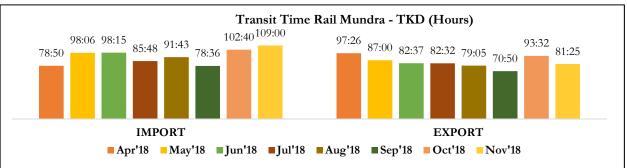
Rake Handling





Rail Transit Time





Annexure-I

Timelines for the Import of Auto-components from South Korea and Export of Electrical Machinery to US at JNP

Import Timeline of Auto components from South Korea								
Parameter	Value							
Number of BoEs	147							
Number of Containers	31,699							
RMS Facilitated BoEs	118 (80%)							
Import Dwell Time (Entry Inward to OOC)	74:02:32							
Customs Release Time	9:09:08							

Export Timeline of Electrical Machinery to US							
Particulars	Value						
Number of SBs	511						
Number of Containers	2,637						
Customs Release Time	4:10:32						

Number of Containers Handled by Ports EXIM

	Number of Loaded Containers Terminal-wise										
Port	Terminal	Export	Import								
	JNPCT	16,354	34,641								
INID	GTICT	34,329	56,907								
JNP	NSICT	15,888	9,197								
	NSIGT	22,013	21,109								
	BMCT	6,170	6,212								
	CCTL	11,726	14,809								
Chennai	CITPL	9,769	35,450								
	ACMTPL	14,487	8,862								
	AICTPL	32,007	19,107								
Mundra	AMCT	25,580	16,782								
	MICT	16,039	11,861								
Total		204,362	234,937								

Port Dwell Time Terminal-wise- Import

	Terminal Wise Activities (Imports)										
Port	Terminal		g to Container harge	Container Discharge to Port Out							
		N	Avg.	N	Avg.						
	JNPCT	34,641	16:27:22	34,085	38:25:35						
JNP	GTICT	56,907	10:36:09	55,819	35:20:15						
	NSICT	9,196	5:06:55	9,197	48:19:59						
	NSIGT	21,109	9:56:39	21,109	39:04:30						
	BMCT	6,212	5:11:44	6,192	38:33:22						
Chennai	CCTL	14,809	9:15:44	14,809	41:25:30						
	CITPL	35,450	12:12:20	35,423	50:55:28						
	ACMTPL	8,862	7:06:35	8,862	71:05:20						
Mundra	AICTPL	19,107	7:00:48	19,107	73:41:13						
	AMCT	16,782	5:29:57	16,782	50:16:25						
	MICT	11,861	4:46:55	11,752	70:20:48						

Port Dwell Time Terminal-wise- Export

	Tern	ninal Wise Activit	ties (Exports)			
Port	Terminal	Container In t Load		Container Loading to Vessel Sail Off		
		N	Avg.	N	Avg.	
	JNPCT	16,354	75:48:11	15,631	17:40:57	
	GTICT	34,329	72:10:39	34,329	11:07:51	
JNP	NSICT	15,877	83:21:22	15,887	8:35:44	
	NSIGT	22,012	84:48:50	22,012	9:18:28	
	BMCT	6,170	64:54:13	6,170	9:26:19	
Chennai	CCTL	11,726	80:25:27	11,329	12:30:50	
Gireiniai	CITPL	9,769	57:12:35	9,769	13:22:13	
	ACMTPL	14,487	102:11:27	14,487	9:37:57	
	AICTPL	32,007	97:53:33	32,007	10:58:28	
Mundra	AMCT	25,580	101:34:35	25,580	9:26:08	
	MICT	16,039	94:36:23	16,039	6:21:09	

CFS Process Timelines - Import

CFS Process Timelines (Import)									
Port	CFS	Entries	N	GIN to SC	N	SC to OOC	N	GIN to OOC	
	Allcargo Annex	4,148	3,638	81:27:44	3,300	15:57:49	3,387	88:35:24	
	Allcargo Logistics	44	43	74:57:19	28	6:51:26	41	57:34:58	
	Ameya Logistics	2,844	2,842	114:37:33	797	86:27:58	2,571	126:15:38	
	APM Main- Annex	3,180					2,759	135:14:56	
	Ashte Logistics	1,873	1,873	100:29:51	1,361	30:17:43	1,762	112:48:29	
	Continental Warehousing	1,379	1,358	112:00:42	945	21:00:11	1,236	107:51:51	
	Globicon Terminals	2,464	2,437	110:06:09	1908	43:42:38	1,969	149:17:24	
	JWR Logistics	9	9	100:47:40	8	63:50:23	9	155:24:40	
JNP	Kerry Indev Logistics	909	288	135:10:02	1	9:27:49	781	111:59:22	
	MICT	3,181	1,977	106:35:02	878	101:14:19	2,672	130:34:10	
	Oceangate Container Terminal	1,841	1,827	126:42:30	296	100:42:09	1,409	134:55:20	
	Seabird Marine Services	2,827	2,827	111:54:32	475	104:47:01	1,942	117:41:12	
	Vaishno Logistics	935	932	88:38:14	441	68:47:20	777	116:05:19	
	Apollo Logisolutions	1,946	1,897	142:41:06	340	77:26:50	1,380	144:33:09	
	EFC logistics	1,066	1,066	65:10:57	101	37:28:05	745	68:18:52	
	Speedy Multimodes	2,374	2,315	138:00:29	648	95:27:53	2073	144:47:28	
	JWC Logistics	1,212	1,192	92:10:27	763	45:00:47	1083	108:36:23	
	Balmer Lawrie	1,714	1694	131:31:58	1703	32:30:32	1695	160:55:06	
	GDL	2,078	2055	120:37:50	2073	21:39:41	2050	142:09:43	
	Punjab Conware	1,854	1824	123:29:13	1854	3:51:27	1822	126:36:45	
	All Cargo	5,077	4,730	78:32:17	4,654	145:22:00	4,844	208:14:19	
Chennai	CWCNSL (R)	728	314	65:25:36	314	39:26:22	667	104:18:43	
	ECCT	1,307	490	104:14:16	197	68:04:12	1,060	103:58:38	
	GDL	3,059	1,514	82:30:36	951	27:33:30	2,090	81:25:15	
Mundra	Mundra CFS	833	833	131:22:38	259	69:15:06	790	133:12:18	
	Allcargo Logistics	2,489	2,387	106:11:28	1,780	28:21:18	2,263	105:49:13	

CFS Process Timelines – Export

		(CFS Pro	cess (Expor	t)			
Port	CFS	Entries	N	ECO to STUFF	N	STUFF to MO	N	ECO to GO
	Allcargo Annex	1,475	1,452	89:03:56			1,451	105:37:46
	Allcargo Logistics	336	15	374:33:20			307	178:44:21
	Ameya Logistics	378	377	124:30:04	378	21:54:29	377	148:53:51
	Ashte Logistics	531			530	3:07:28		
JNP	Continental Warehousing	981	973	130:15:23	981	14:54:36	972	152:32:28
	Globicon Terminals	393	390	95:52:13	393	3:02:12	388	122:18:34
	JWR Logistics	4,416			4,377	6:19:39		
	Kerry Indev Logistics	311	311	15:04:24	57	21:24:29	311	28:30:58
	MICT	1,169			1,169	34:42:27		
	Oceangate Container Terminal	594	590	120:03:52	248	49:54:50	586	151:45:43
	Seabird Marine Services	577			405	28:47:26		
	Vaishno Logistics	885			883	27:47:49		
	Apollo Logisolutions	1,778	1,605	100:34:20	1,706	29:45:00	1,770	165:09:50
	EFC logistics	513	492	117:30:00	508	27:49:07	492	153:00:07
	Speedy Multimodes	1,385			1,210	46:36:22		
	JWC Logistics	3,676			2,518	24:12:57		
	Balmer Lawrie	389			389	0:00:00		
	GDL	6760	6707	97:16:00	6757	9:39:40	6707	116:53:51
	Punjab Conware	14152	14080	82:50:46	14152	14:16:58	14106	101:47:17
	ALLCARGO	3,567	3,562	110:53:00	3,567	13:40:17	3,562	117:47:53
	Calyx CFS	439			120	40:35:38		
Chennai	CWCNSL (R)	1,128	1,128	43:11:29	1,128	0:03:50	1,128	45:30:38
	CWCNSL (M)	24			24	0:00:00		
Maradas	Mundra CFS	2,182	2,133	185:58:01	1,114	28:31:16	2,130	207:31:25
Mundra	Allcargo Logistics	1,013	983	126:55:47	1,010	28:42:14	973	156:38:50

ICD Process Timelines- Import

ICD Cumulative (Import)										
Number of Containers	N	GC-FAC	N	Non-GC- FAC	N	Warehouse	N	Direct		
Arrival to EJO			1,244	102:41:43	110	124:21:41	146	150:21:42		
EJO to DJO					133	84:50:17				
DJO to De-stuffing					128	7:09:49				
EJO to OOC			1,252	93:44:27			146	70:52:09		
De-stuffing to OOC					96	99:55:25				
OOC to DJO							136	60:06:38		
OOC to Gate pass	1,776	34:11:36	1,241	20:49:20	77	88:08:41				
DJO to Gate Pass							148	3:34:15		
Gate Pass to Departure	1,826	28:44:38	1,281	16:32:44	133	1:49:13	148	4:37:27		
Arrival to OOC	1,792	128:56:00	1,212	181:41:06	126	242:45:17	145	217:33:18		
Arrival to Departure	1,786	189:42:49	1,208	214:57:15	123	285:39:16	143	273:52:30		

ICD Process Timelines- Export

ICD Cumulative (Export)											
Number of Containers	N	GC-FAC	N	Warehouse	N	Direct					
Arrival to CRN	409	27:08:33									
Arrival to LEO			232	39:25:59	9	3:47:45					
CRN to LEO	408	17:32:59									
LEO to Loading	408	21:01:09									
LEO to Stuffing			230	28:51:47	9	0:57:50					
Stuffing to Sealing			229	14:07:07	9	0:37:38					
Sealing to Loading			232	43:09:27	9	46:13:55					
Loading to Dispatch	353	1:53:54	204	1:42:02	9	2:21:03					
Arrival to Dispatch	409	67:07:45	230	127:06:54	9	53:58:12					

PGA

AQCS Process-wise												
Agency	N	BoE	N	BoE to APP	N	APP to SMP	N	SMP to RPT	N	RPT to NOC	N	APP to NOC
AQCS JNP	441	441	435	169:42:37	153	0:00:00	42	275:25:43	315	3:57:43	315	50:21:43
AQCS Mundra	257	257	251	151:10:17	18	2:40:00	4	246:00:00	239	0:24:06	239	13:15:19

FSSAI Process-wise (Chennai)							
Process	S	ample	No	on-Sample	Not in Scope		
	N	Avg. Time	N	Avg. Time	N	Avg. Time	
BoE to Application	588	86:13:13	19	61:49:07	108	125:44:39	
Application to Scrutiny	589	25:38:52	19	46:32:31	111	54:57:35	
Scrutiny to NOC	NA	NA	19	3:52:45	111	1:13:20	
Scrutiny to Payment	589	21:45:21	6	7:20:34	NA	NA	
Payment to Sample	262	54:52:54	NA	NA	NA	NA	
Sample to NOC	589	79:37:23	NA	NA	NA	NA	
Application to NOC	NA	NA	19	50:25:16	111	56:10:55	
Total Time	589	160:09:09	19	50:25:16	111	56:10:55	

FSSAI Process-wise (JNP)						
Process	S	ample	No	n-Sample	Not in Scope	
	N	Avg. Time	N	Avg. Time	N	Avg. Time
BoE to Application	2,548	141:27:29	252	147:35:57	118	164:50:00
Application to Scrutiny	2,563	37:40:06	257	27:43:14	120	61:15:56
Scrutiny to NOC	NA	NA	236	16:42:19	120	19:50:13
Scrutiny to Payment	2,558	38:15:56	70	65:13:41	5	65:21:21
Payment to Sample	1683	53:07:49	NA	NA	NA	NA
Sample to NOC	2545	94:31:39	NA	NA	NA	NA
Application to NOC	NA	NA	257	42:58:03	120	81:06:10
Total Time	2,563	185:19:35	257	42:58:03	120	81:06:10

Annexure-II

Methodology

Monthly Segregation of Data					
Stakeholder	Import	Export			
Port	Vessel Berthing	Port In			
Customs	Out of Charge	Let Export Order			
CFS	Gate Out	Gate Out			
ICD	Departure	Departure			
PGA	NOC	NOC			

Dwell Time Calculation						
Stakeholder	Import	Export				
Port	Container Discharge to Port Out	Port In to Container Loading				
Customs	Submission of BoE to OOC	Registration to LEO				
CFS	Gate in to OOC	Carting to Gate Out				
ICD	Arrival to OOC	Arrival to Departure				
PGA	Application to NOC	Application to NOC				
Rake TRT	Arrival of Rake to Departure	_				
Rake THT Unloading to Loading of Containers						
*TRT- Turn Around Time: THT- Terminal Handling Time						